

GENEDRIVE PLC ("the Company")

REMUNERATION COMMITTEE TERMS OF REFERENCE

Terms of Reference for the Remuneration Committee ("the Committee") of the Board of Directors ("the Board") of the Company constituted pursuant to the Company's Articles of Association by a Resolution of the Board passed on 30 September 2020

1. MEMBERSHIP

1.1 Members of the Committee shall be appointed by the Board on the recommendation of the Nomination Committee in consultation with the Chairman of the Remuneration Committee. The Committee shall be made up of at least 2 members.

1.2 Only members of the Committee have the right to attend Committee meetings. However, other individuals such as the Chief Executive, the head of human resources and external advisers may be invited to attend for all or part of any meeting as and when appropriate.

1.3 Appointments to the Committee shall be for a period of up to three years, which may be extended for two further three-year periods, provided the director remains independent.

1.4 The Board shall appoint the Committee Chairman who shall be a non-executive director. In the absence of the Committee Chairman and/or an appointed deputy, the remaining members present shall elect one of themselves to chair the meeting.

2. SECRETARY

2.1 The Company Secretary shall act as the Secretary of the Committee.

3. QUORUM AND VOTING

3.1 The quorum necessary for the transaction of business shall be 2. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.

3.2 In the event of an equality of votes the Committee Chairman shall have a second or casting vote.

4. MEETINGS

4.1 The Committee shall meet at least two times a year and otherwise as required.

4.2 No member of the Committee or any other person shall be involved in any discussions or decisions of the Committee concerning their own remuneration.

5. NOTICE OF MEETINGS

5.1 Meetings of the Committee shall be summoned by the Secretary of the Committee at the request of any of its members.

5.2 Unless otherwise agreed, notice of each meeting confirming the venue, time and date together with an agenda of items to be discussed, shall be forwarded to each member of the Committee, any other person required to attend and all other non-executive directors, no later days before the date of the meeting. Supporting papers shall be sent to Committee members and to other attendees as appropriate, at the same time.

6. MINUTES OF MEETINGS

6.1 The Secretary shall minute the proceedings and resolutions of all Committee meetings, including the names of those present and in attendance.

6.2 Minutes of Committee meetings shall be circulated promptly to all members of the Committee and, once agreed, to all members of the Board, unless a conflict of interest exists.

7. ANNUAL GENERAL MEETING

7.1 The Chairman of the Committee shall attend the Annual General Meeting prepared to respond to any shareholder questions on the Committee's activities.

8. DUTIES

The Committee shall carry out the following duties for the Company, major subsidiary undertakings and the Group as a whole, as appropriate:-

- 8.1 determine and agree with the Board the framework or broad policy for the remuneration of the Company's Chief Executive, Chairman, the executive directors, the company secretary and such other members of the executive management as the Board shall require it to consider. The remuneration of non-executive directors shall be a matter for the Chairman and the executive members of the Board. No director or manager shall be involved in any decisions as to their own remuneration;
- 8.2 in determining such policy, take into account all factors which it deems necessary. The objective of such policy shall be to ensure that members of the executive management of the company are provided with appropriate incentives to encourage enhanced performance and are, in a fair and responsible manner, rewarded for their individual contributions to the success of the Company;
- 8.3 review the ongoing appropriateness and relevance of the remuneration policy;
- 8.4 approve the design of, and determine targets for, any performance related pay schemes operated by the Company and approve the total annual payments made under such schemes;
- 8.5 review the design of all share incentive plans for approval by the Board and shareholders. For any such plans, determine each year whether awards will be made, and if so, the overall amount of such awards, the individual awards to executive directors and other senior executives and the performance targets to be used;
- 8.6 determine the policy for, and scope of, pension arrangements for each executive director and other senior executives;
- 8.7 review and agree the form of service agreements to be entered into between the Company and the executive directors;

- 8.8 ensure that contractual terms on termination, and any payments made, are fair to the individual, and the Company, that failure is not rewarded and that the duty to mitigate loss is fully recognised;
- 8.9 within the terms of the agreed policy and in consultation with the Chairman and/or Chief Executive as appropriate, determine the total individual remuneration package of each executive director and other senior executives including bonuses, incentive payments and share options or other share awards;
- 8.10 in determining such packages and arrangements, give due regard to any relevant legal requirements and the AIM Rules and associated guidance;
- 8.11 review and note periodically the remuneration trends across the Company or Group;
- 8.12 oversee any major changes in employee benefits structures throughout the Company or Group;
- 8.13 agree the policy and procedure for authorising claims for expenses from the Chief Executive and Chairman;
- 8.14 ensure that provisions concerning the disclosure of details of remuneration packages and structures as required by law, the Combined Code and the AIM Rules; and
- 8.15 obtain reliable, up-to-date information about remuneration in other companies and be exclusively responsible for establishing the selection criteria, selecting, appointing and setting the terms of reference for any remuneration consultants who advise the Committee. The Committee shall have full authority to commission any reports or surveys which it deems necessary to help it fulfil its obligations.

9. REPORTING RESPONSIBILITIES

- 9.1 The Committee shall:
 - 9.1.1 report formally to the Board on its proceedings at least once a year on all matters within its duties and responsibilities.

9.2 The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.

9.3 The Committee shall compile a report to shareholders on its activities to be included in the Company's Annual Report.

10. OTHER

10.1 The Committee shall periodically review its own performance, constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for approval.

11. AUTHORITY

11.1 The Committee is authorised by the Board to seek any information it requires from any employee of the company in order to perform its duties.

11.2 In connection with its duties the Committee is authorised by the Board to obtain, at the company's expense (provided that the cost is within such limits as may be authorised by the Board from time to time), any outside legal or other professional advice.